# FRST FINANCIAL BANKSHARES, INC."

### 1<sup>st</sup> Quarter 2025



### **Forward Looking Statement**

The numbers, as of and for the quarter ended March 31, 2025, contained within this presentation are unaudited. Certain statements contained herein may be considered "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995. These statements are based upon the belief of the Company's management, as well as assumptions made beyond information currently available to the Company's management and, may be, but not necessarily are identified by such words as "believes", "expect", "plan", "anticipate", "target", "forecast" and "goal". Because such "forwardlooking statements" are subject to risks and uncertainties, actual results may differ materially from those expressed or implied by such forward-looking statements. Factors that could cause actual results to differ materially from the Company's expectations include competition from other financial institutions and financial holding companies; the effects of and changes in trade, monetary and fiscal policies and laws, including interest rate policies of the Federal Reserve Board; changes in the demand for loans; fluctuations in value of collateral and loan reserves; inflation, interest rate, market and monetary fluctuations; changes in consumer spending, borrowing and savings habits; and acquisitions and integration of acquired businesses, and similar variables. Other key risks are described in the Company's reports filed with the Securities and Exchange Commission, which may be obtained under "Investor Relations-Documents/Filings" on the Company's web site or by writing or calling the Company at 325.627.7155. The Company does not undertake any obligation to update publicly or revise any forward-looking statements herein because of new information, future events or otherwise.

### Who We Are

- \$14.3 billion financial holding company headquartered in Abilene, Texas
- Group of 8 separate bank regions
- Trust and Asset Management Company with 9 locations and manages approximately \$10.9 billion in assets
- 135 year history

### **RATED #3 IN THE NATION**

# Forbes

# AMERICA'S BEST BANKS



## What Makes Us Different

#### **One Bank, Eight Regions Concept**

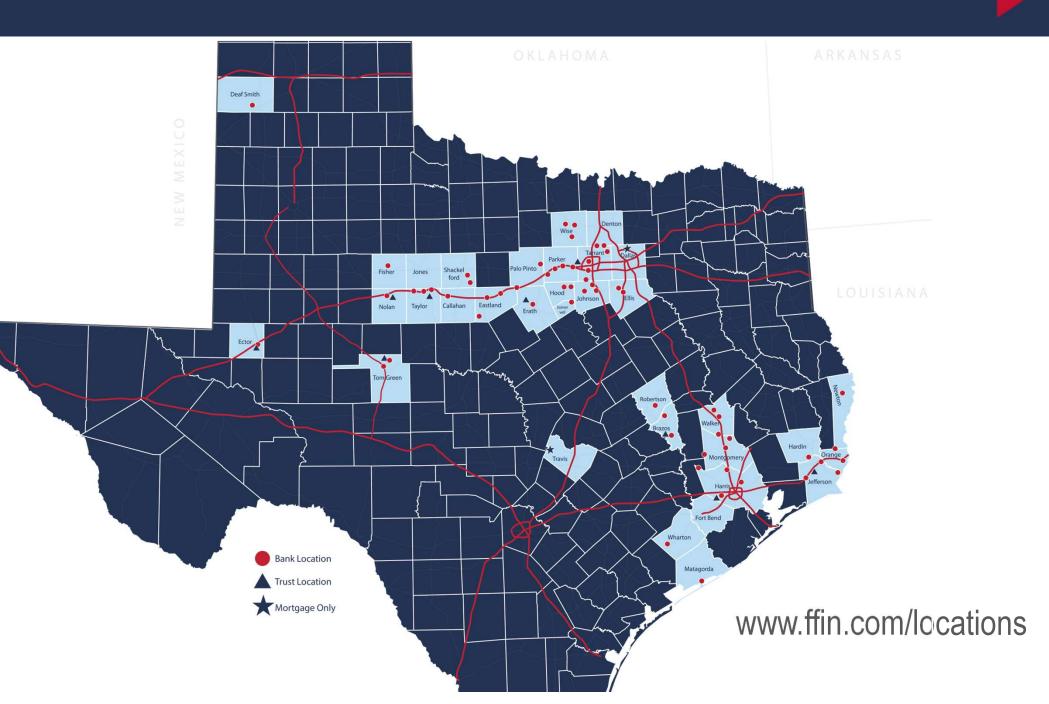
#### One Bank

 Consolidation of credit, customer contact center, internal audit, accounting, technology, human resources, risk management, training, and compliance (drives lower efficiency ratio)

#### Eight Regions

- Regional Presidents run their regions
- Local Boards Movers and shakers of the Community
  - Keep our regions locally focused
  - Make sure we meet the needs of the community
  - Help us make better loan decisions
  - Help us market the region

### **Diverse Footprint Across Texas**



### **Recent De Novo Growth**

- Franklin: Branch of Bryan / College Station August 2023
- Lumberton: Branch of Orange December 2022
- Bryan / College Station: Office of Trust Company September 2020
- Austin: Office of the Mortgage Company January 2020
- Grand Parkway (Spring): Branch of Conroe Opened January 2019
- Houston: Office of Trust Company December 2018
- New Waverly: Branch of Huntsville August 2014 (New Building Opened December 2018)
- Beaumont: Branch of Orange August 2014

# FFIN's Unique Positioning in Texas

Bank	Key Markets	
Stellar	Houston, Beaumont, Dallas	
Comerica	DFW, Austin, Houston, California, Michigan, Florida, Mexico	
Frost	San Antonio, Austin, Corpus Christi, DFW, Rio Grande, West Texas	
Guaranty	Dallas, East Texas, Bryan	
International Bancshares	Rio Grande, Houston, San Antonio, Oklahoma	
Origin Bancorp	Dallas, Louisiana	
Prosperity	Houston, DFW, Austin, West Texas, South Central Texas, Oklahoma	
Southside	East Texas, Fort Worth	
Texas Capital	DFW, Austin, San Antonio, Houston	
Triumph	Dallas	
Veritex	Dallas, Houston, Austin	
South Plains Financial, Inc.	Lubbock, Dallas, Houston, West Texas	
Hilltop Holdings	DFW, Lubbock, Austin, San Antonio, Houston, Corpus Christi	

#### **Customer Service First (CS1st)**

- Began CS1st initiative in 2005 with Dennis Snow (former Disney executive charged with Disney's customer experience).
- Implemented the Service Improvement Team with ten distinct teams with various strategic objectives.
- Key Successes
  - Established a robust employee recognition program
  - Developed a centralized team to address system and process obstacles
  - Designed and implemented a nationally recognized Financial Exploitation program
  - Day of Service (Completed 9<sup>th</sup> Annual on October 14th, 2024)
  - Have transitioned what began as a service initiative into a culture of service excellence
- Since 2019, the Company has partnered with Horst Schulze (co-founder and former COO of the Ritz-Carlton Hotel Company) to further enhance the Company's culture by developing:
  - Defined Clear Vision and Mission Statements
  - 21 Service Non-negotiables
  - Daily Line-Ups
  - Train-the-trainer sessions for all branch managers (over 300 employees spent 2 days in training)
  - Incorporated into new employee orientation

#### **Executive Management Team at First Financial**

	Years with Company	Years in Industry
Scott Dueser Chairman of the Board & Chief Executive Officer	49	54
<b>David Bailey</b> President First Financial Bankshares, Inc.	22	22
<b>Ron Butler</b> Vice Chairman of the Executive Management Committee	32	43
Michelle Hickox Executive Vice President Chief Financial Officer	2	35
Lon Biebighauser, CTFA President First Financial Trust & Asset Management	17	20
Brian Goodrich Executive Vice President General Counsel	1	25
Luke Longhofer Executive Vice President Chief Credit Officer	15	22

#### **Executive Management Team at First Financial**

	Years with Company	Years in Industry
Kyle McVey, CPA		
Executive Vice President Chief Accounting Officer & Investor Relations Director	14	16
Randy Roewe Executive Vice President Chief Risk Officer	10	35
John Ruzicka Executive Vice President Chief Information Officer	6	46

#### **Senior Leadership**

	Years with Company	Years in Industry
<b>Rett Everett</b> Executive Vice President Credit Administration - DFW	3	22
<b>Keith Morton</b> Executive Vice President Credit Administration – Southeast Texas	1	21
Michael Parker Executive Vice President Chief Compliance Officer	2	17
Javier Jurado Executive Vice President Chief Audit Executive	1	20
Jeff Vorhees Executive Vice President Treasurer	-	19
<b>Eric Bonnell</b> Senior Vice President Enterprise Risk Management	1	21

#### Line of Businesses Executives

	Years with Company	Years in Industry
Josh Brown Senior Vice President Human Resources	10	16
Frank Gioia Senior Vice President Customer Care Center	9	37
Brandon Harris Senior Vice President Appraisal Services	9	22
<b>Lori Hill</b> Executive Vice President Retail	27	34
James Hinton President First Financial Mortgage	-	36
Gary Milliorn Vice President Property Management	10	36

#### Line of Businesses Executives

	Years with Company	Years in Industry
Chris Schjetnan Executive Vice President Community Lending and Outreach	12	20
Andrea Smiddy-Schlagel Executive Vice President Treasury Management	6	36
Dan Summerford Executive Vice President Director of Middle Market Lending	1	30
Violet Watson Griggs Senior Vice President Advertising and Marketing	5	6
Mike Wolverton Executive Vice President Consumer Lending	13	39

#### **Experienced Regional CEOs & Presidents**

	Years with Company	Years in Industry
Marelyn Shedd, Abilene (CEO)	34	42
Marshall Morris, Abilene (President)	14	14
Nora Thompson, Bryan/College Station (CEO)	5	34
Austin Bryan, Bryan/College Station (President)	5	36
Marcus Morris, Chisholm Trail (CEO)	15	17
Austin Elsner, Chisholm Trail (President)	7	24
Justin Hooper, Cross Timbers (CEO)	21	32
Trent Swearengin, Cross Timbers (President)	25	27
Candice Kanady, Eastland Division President	24	24
Shelley Dacus, Greater Houston (CEO)	7	22
James Alexander, Greater Houston (President)	7	28
Chris Baughman, Conroe Division President	9	42
Blaine Caillier, Southeast Texas	14	14
Shelby Bruhn, Southlake	3	24
Chris Evatt, West Texas (CEO)	24	24
Rodney Foster, West Texas (President)	26	29

# Total Asset Growth

\*As of March 31, 2025

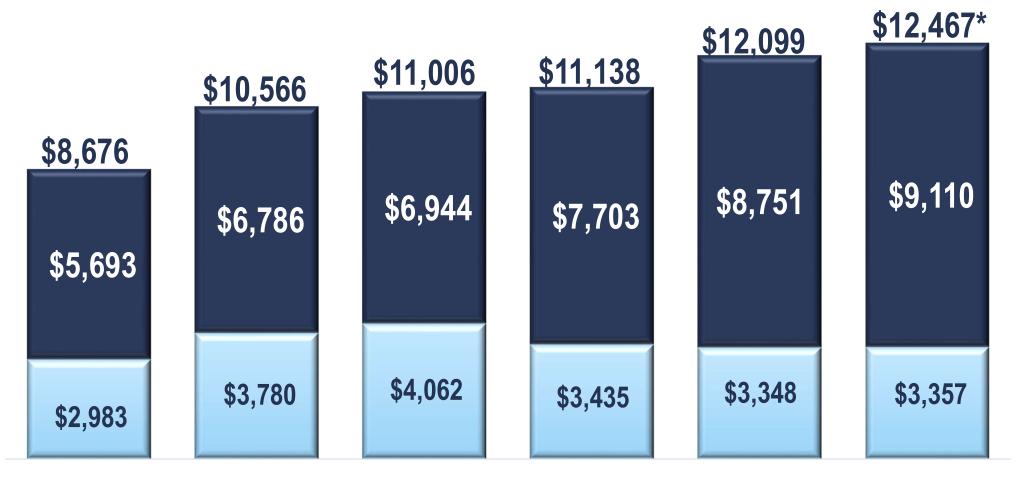


### **Total Deposit Growth**

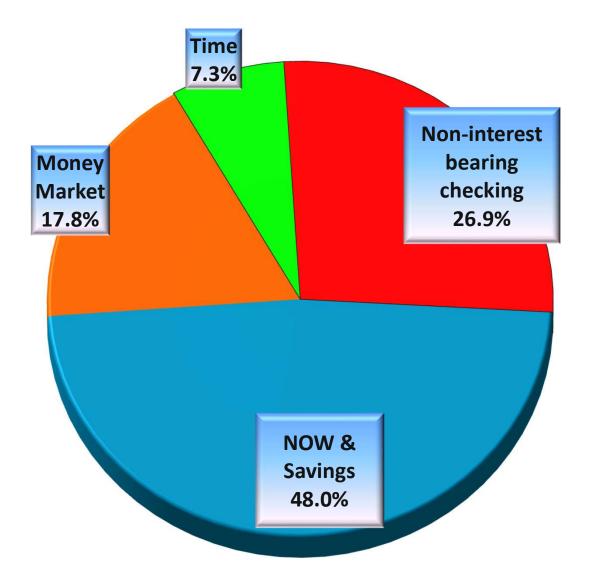
#### (in millions)

\*As of March 31, 2025





### **Deposit Products - \$12.5 Billion**

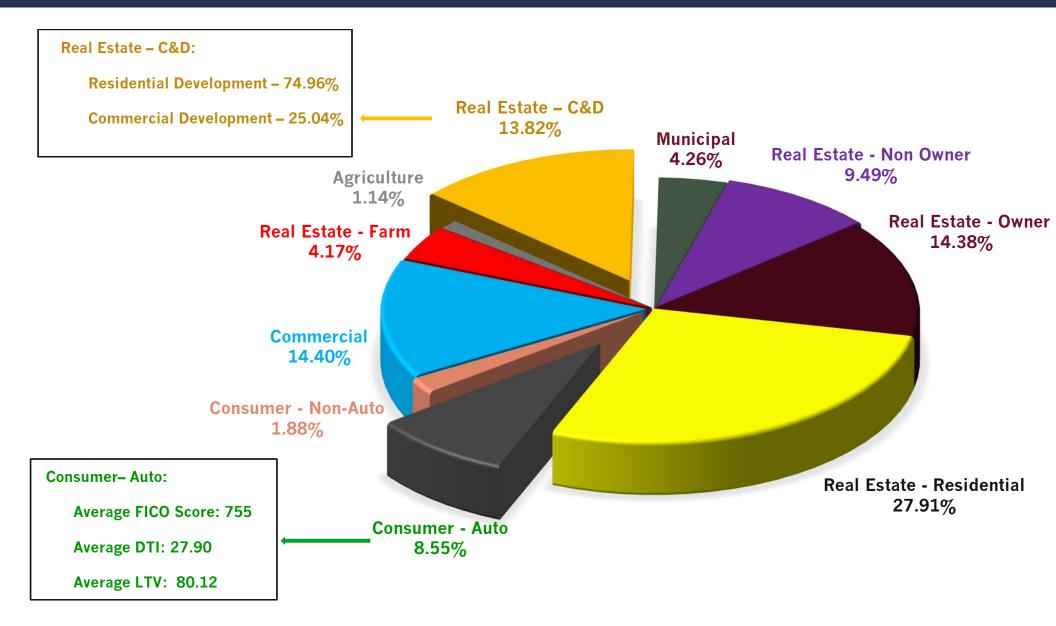


### **Total Loan Growth**

\*As of March 31, 2025

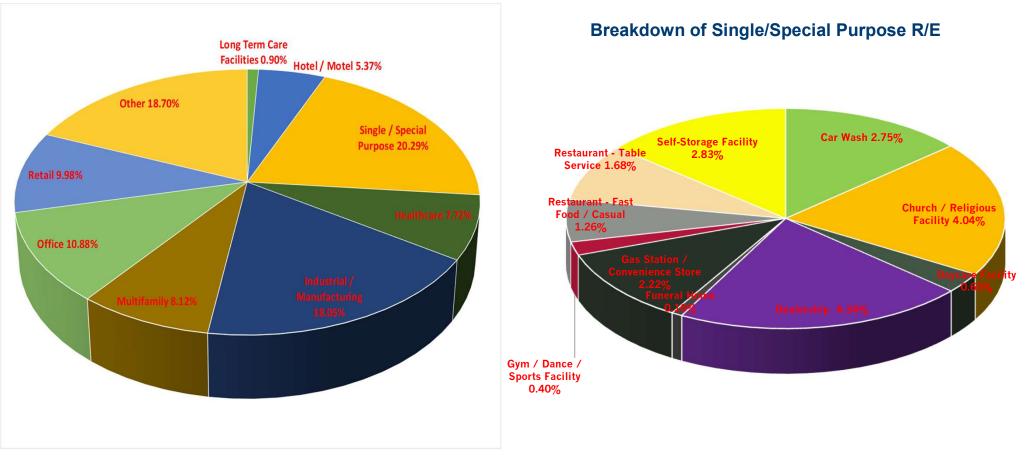


### **Overview of Loan Portfolio – \$8.0 Billion**



# **Commercial R/E Overview**

- Diversified mix of CRE by Property type
- **\*** Balanced portfolio across all of Texas, with less than 2% of loans located outside of the State
- Excellent credit quality, 2.3% of CRE loans are classified, and less than 1.3% are nonperforming (as a percentage of total CRE loans)



### Loan to Deposit Ratio

\*As of March 31, 2025

	2020	2021	2022	2023	2024	2025
End of Period	60.6	51.4	58.6	64.3	65.1	63.8*
Peer Group	79.4	72.8	80.9	83.9	82.5	

# **Sound Lending Practices**

\*As of March 31, 2025

Nonperforming assets as a percentage of loans + foreclosed assets					(FFIN vs.	Peers)
	2020	2021	2022	2023	2024	2025
First Financial	0.83%	0.63%	0.38%	0.49%	0.80%	0.78%*
Peer Group	0.97%	0.71%	0.59%	0.75%	1.05%	

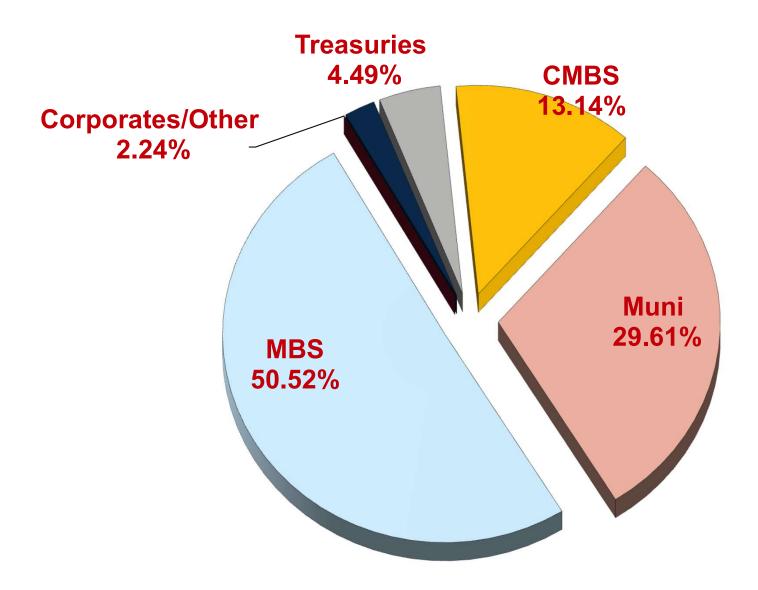
# Allowance for Credit Losses and Provision for Loan Losses\* (in thousands)

\*As of March 31, 2025



\*Excludes reserve and provision for unfunded commitments.

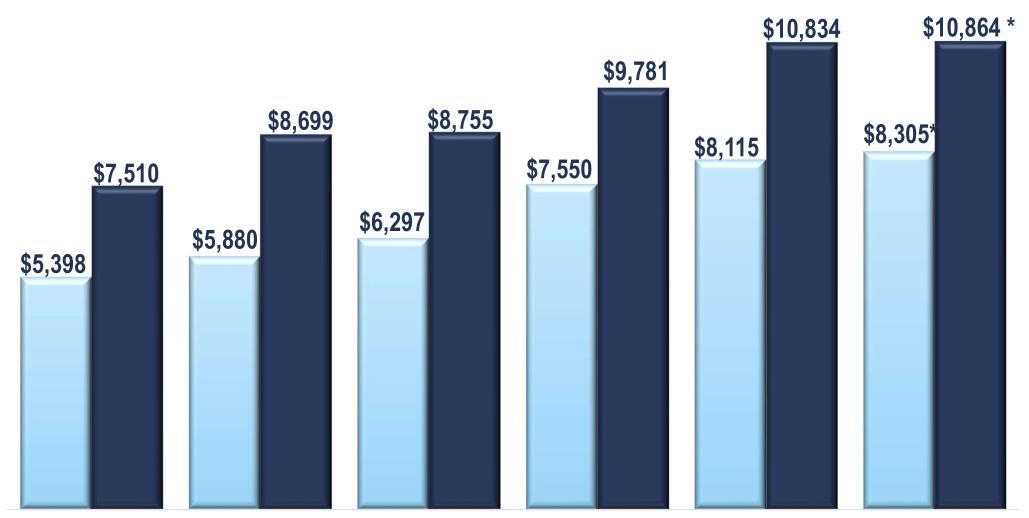
#### Summary of Bond Portfolio - \$4.76 Billion



### **Growth in Trust Assets**

Total Trust Assets – Book Value / Fair Value (in millions) - Full year and 1st 3 months

\*As of March 31, 2025



#### **Total Trust Fees**

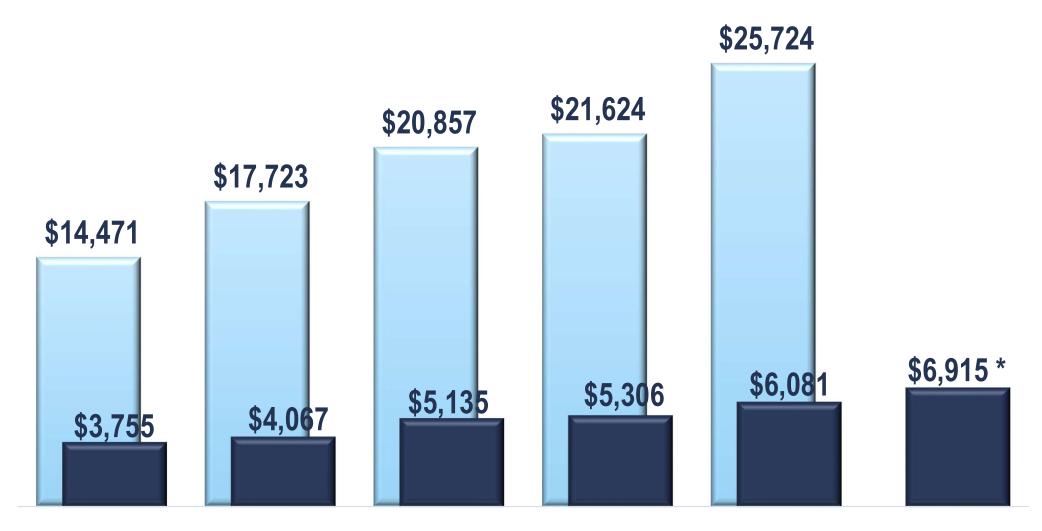
Growth in FFTAM Fees (in thousands) - Full year and 1st 3 months



### **Total Trust Net Income**

Growth in FFTAM Income (in thousands) - Full year and 1st 3 months

\*As of March 31, 2025



### **Strong Historical Earnings**

Full year and 1st 3 months (in millions)



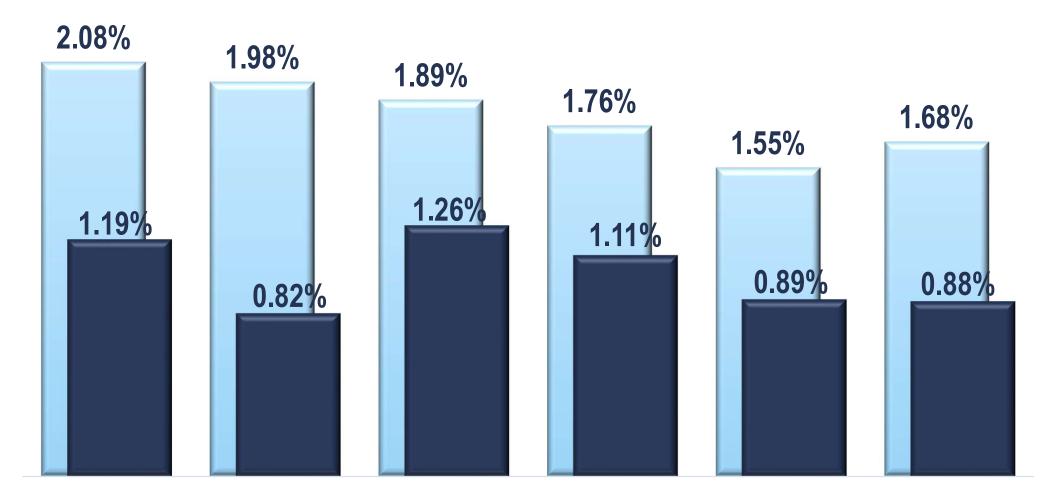
### **Strong Shareholders Earnings**

#### **Diluted Earnings Per Share**



### **FFIN Outperforms Peers**

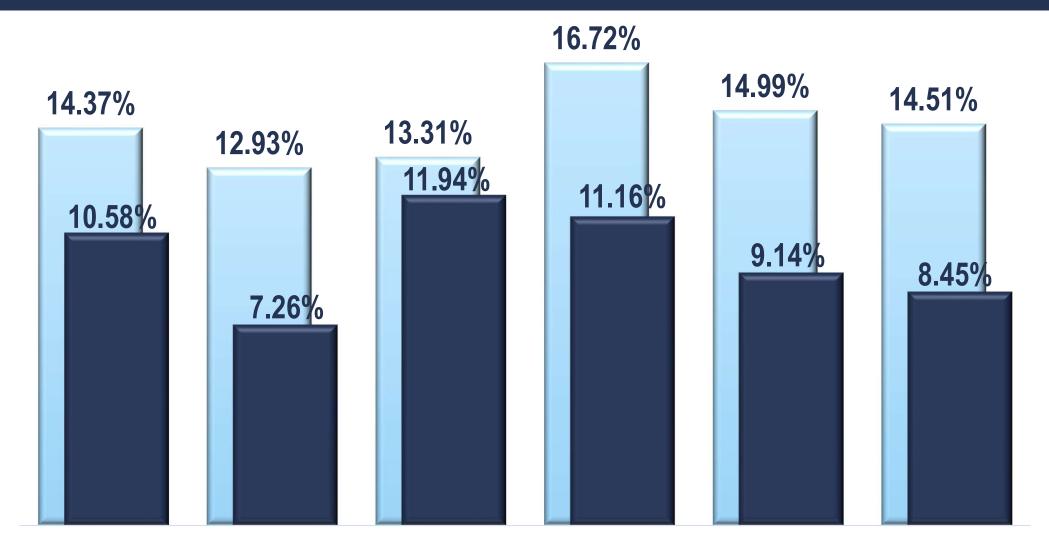
#### **Return on Average Assets**





### **Strong Return on Capital**

#### Return on Average Equity



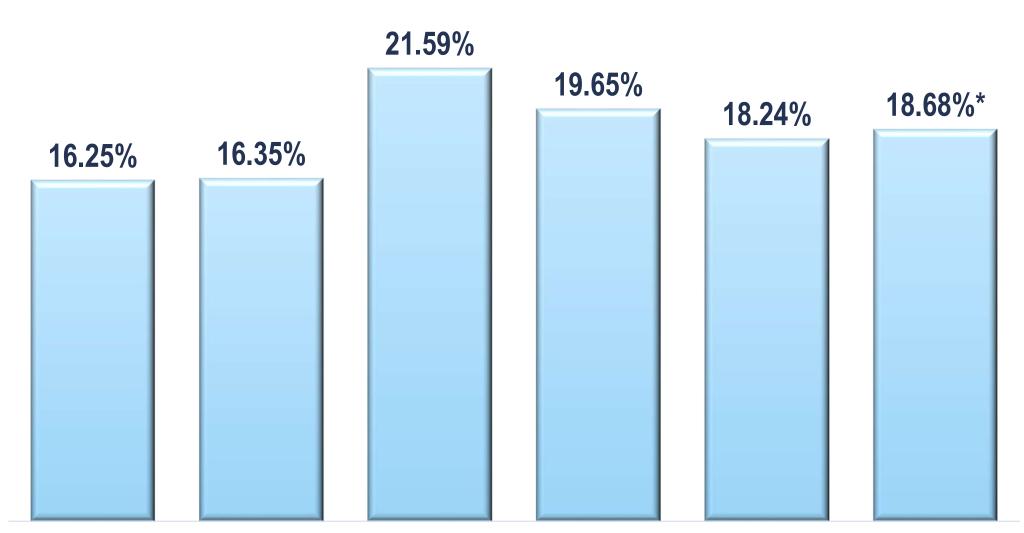
 2019
 2020
 2021
 2022
 2023
 2024

 Image: First Financial
 Image: First

### **Strong Return on Capital**

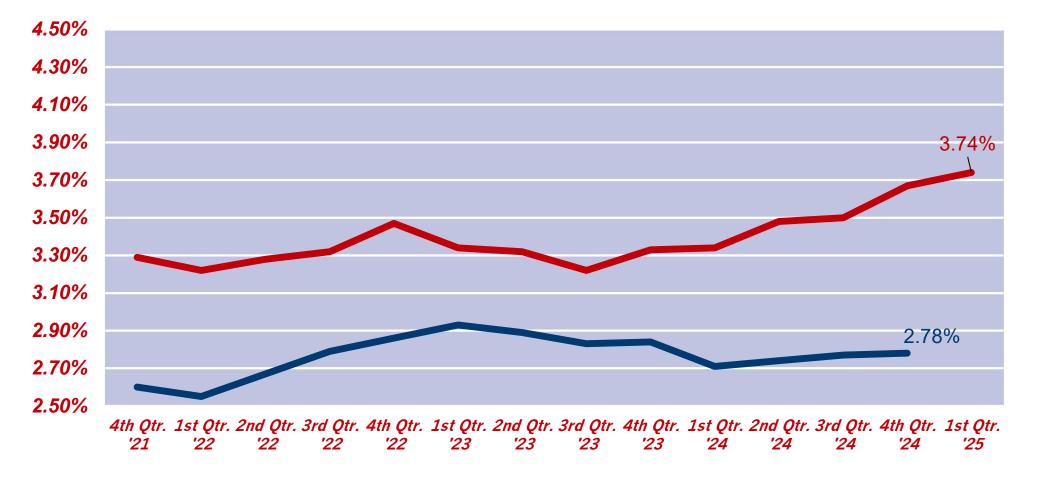
#### **Return on Average Tangible Equity**

\*As of March 31, 2025



### **Net Interest Margin**

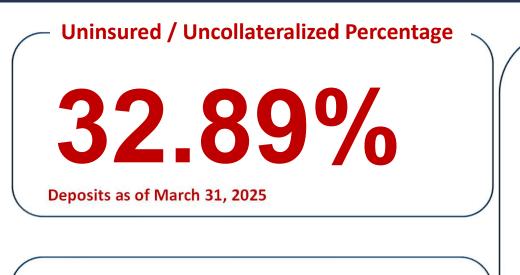
#### **Quarterly Interest Margin**



First Financial
Peer Group

#### **Uninsured/Uncollateralized Deposits**

Total Deposits - \$12.47 Billion



#### First Financial Average Account Balance: \$36 Thousand

Coverage Ratio of Uninsured and Uncollateralized Deposits

Total Deposits	12,466,771
Less: Insured and/or Collateralized Deposits	8,366,691
Total Deposits – Uninsured / Uncollateralized	4,100,080
Estimated Liquidity Available for Uninsured Deposits:	
Cash & Cash Equivalents	927,055
FHLB and Fed Discount Window Availability	2,452,063
Fed Funds Lines and other lines of credit	155,000
Bonds available for pledging	2,445,847
Estimated Liquidity Available for Uninsured Deposits	5,979,959
Coverage Ratio of Uninsured and Uncollateralized Deposits	1.46%

### **Working Smarter**

Efficiency Ratio (FFIN vs. Peers)						Peers)
	2020	2021	2022	2023	2024	2025
First Financial	45.49%	45.84%	42.77%	47.26%	47.23%	46.36%*
Peer Group	61.85%	58.80%	57.36%	62.76%	62.96%	

\*For the three months ended March 31, 2025

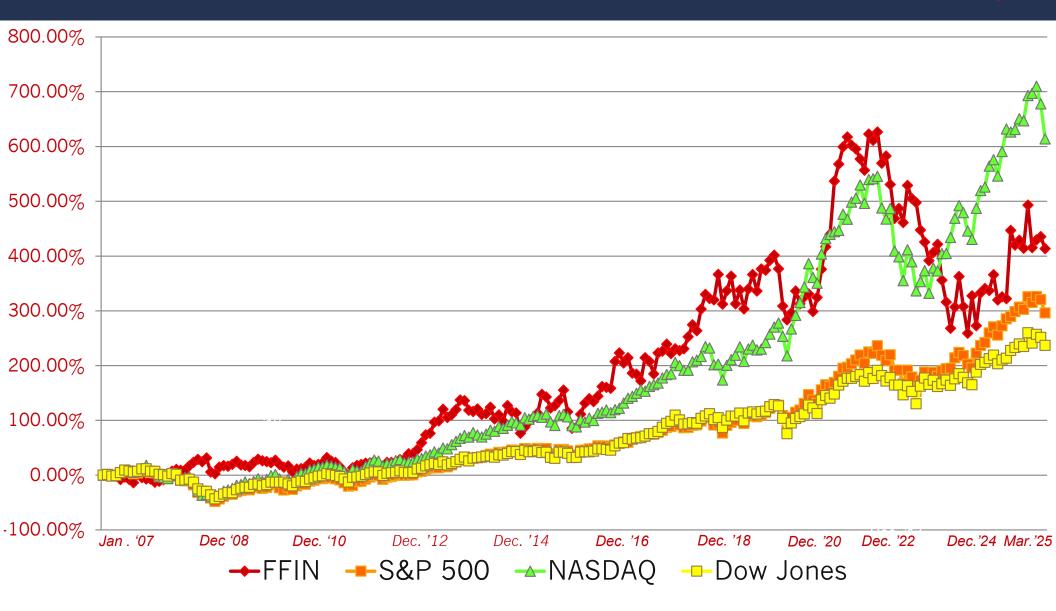
### **Dividends Per Share**

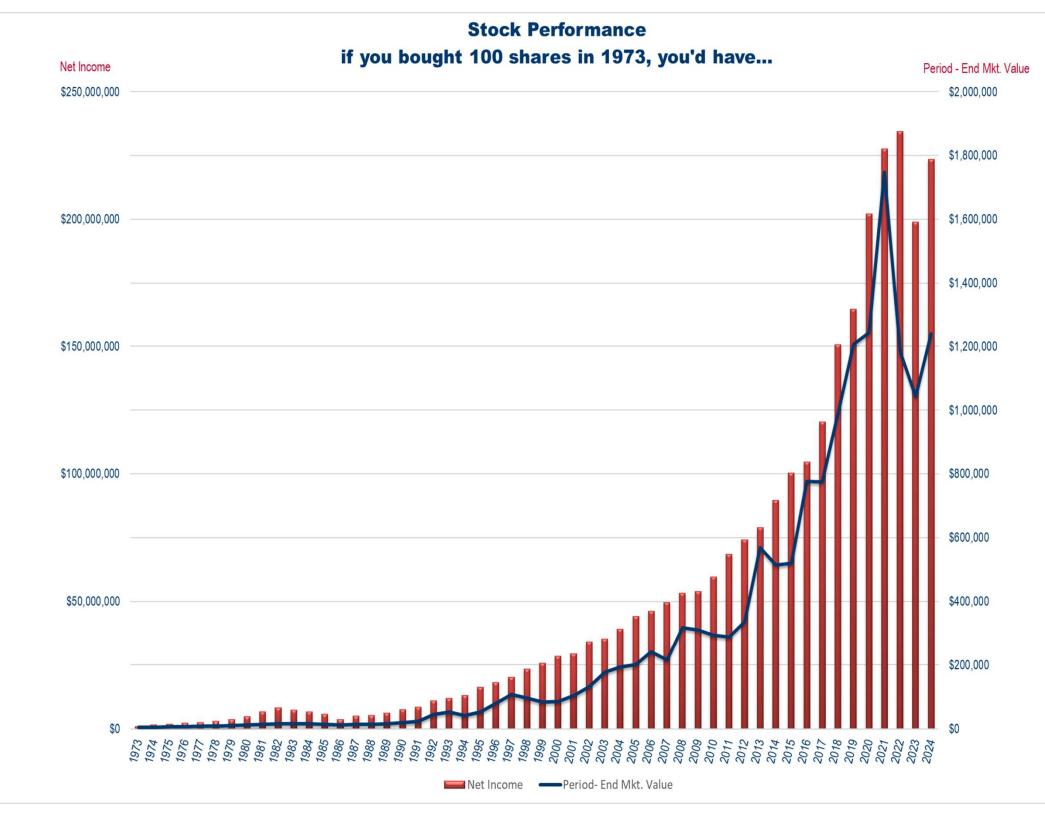
Annual Dividends Declared Per Share



20202021202220232024

### **Strong Stock Performance**





### FIRST FINANCIAL BANKSHARES, INC."